Listed below are dates of classes being offered, free of charge, in the months of January - March. Classes are open to all state employees.

**NOTE:** The training division develops schedules based on the needs of agencies as evidenced by waiting lists created when classes are full. If you do not see a class you need, please email us with the topic, location, and number of spaces for the training you desire.

## CLASSES

**Dynamics of Supervision – MONTGOMERY**

**January 5 – 6, 2016 at SPD Meeting Room 319**

**Registration for full day class:** 8:00 a.m. to 8:30 a.m. with classes beginning at 8:30 a.m. and ending at 4:00 p.m. *Please arrive in time to sign in and be seated prior to class start time listed above.*

**Course Description:** This two-day course provides individuals supervising personnel in state government with a solid understanding of the four management functions – planning, organizing, motivating, and controlling. Although it is open to all supervisors, it is ideally suited for individuals who have been promoted to their first supervisory position. The curriculum emphasizes how the role of a supervisor differs from that of an employee. Topics presented include communicating effectively, making sound decisions, setting performance goals, creating a motivating work environment, promoting a spirit of teamwork, coaching for performance, and resolving interpersonal conflicts.

**Dealing With Difficult People – MONTGOMERY**

**January 12, 2016 at SPD Meeting Room 319**

**Registration for full day class:** 8:00 a.m. to 8:30 a.m. with class beginning at 8:30 a.m. and ending at 4:00 p.m. *Please arrive in time to sign in and be seated prior to class start time listed above.*

**Course Description:** This course provides individuals with techniques for interacting with individuals with challenging personalities and challenging behaviors. It is not about changing other people, but about changing how we respond to them in order to work together effectively. Although the course is open to all employees, it is ideal for individuals whose jobs involve frequent contact with the public or frequent contact with other employees. The curriculum emphasizes effective communications under stressful circumstances. Topics presented include understanding abrasive behavior, managing workplace conflicts, working with difficult personalities, and working with difficult behaviors.
Interview and Selection - MONTGOMERY
January 13, 2016 at SPD Meeting Room 319

Registration for full day classes: 8:00 a.m. to 8:30 a.m. with classes beginning at 8:30 a.m. and ending at 4:00 p.m. Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: This course is recommended for supervisors and managers. The program offers a comprehensive look at the procedures necessary to conduct a valid and legal interview with superior results. It explains the selection procedures as outlined in the State Personnel Policy for actions prior to and after the interview. It details the responsibilities of the manager in the interview process including researching the job, writing questions, performing reference checks, conducting the interview (external and internal features), facilitating conversation and questioning, documenting during and after the interview, selecting the most qualified candidate, and considering the legal ramifications of all phases of the selection process.

Performance Appraisal for Supervisors - MONTGOMERY
January 26, 2016 at SPD Meeting Room 319

Registration for full day classes: 8:00 a.m. to 8:30 a.m. with classes beginning at 8:30 a.m. and ending at 4:00 p.m. Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: The one-day appraisal course is recommended for supervisors and managers, who are or will be supervising personnel in state government. The program offers a comprehensive look at the procedures necessary to conduct employee evaluations with correct techniques and in a legally defensible manner. Participants will learn the supervisory responsibilities of Preappraisal, Midappraisal, and Final Appraisal periods and how to complete the three forms associated with this management process. In addition, writing responsibilities and results, evaluating the level of employee performance, and rating/scoring employee performance will be explained. Exercises will allow participants to use the new skills learned in the program.

Progressive Discipline - MONTGOMERY
January 27, 2016 at SPD Meeting Room 319

Registration for full day classes: 8:00 a.m. to 8:30 a.m. with classes beginning at 8:30 a.m. and ending at 4:00 p.m. Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: The course is recommended for supervisors and managers who are or will be supervising state government employees. The program offers a comprehensive look at the supervisor’s role in administering discipline in a proper and legally defensible manner. The curriculum emphasizes the procedures involved for warnings, reprimands, suspensions, and terminations. Topics presented include understanding the purpose of discipline, deciding when discipline is appropriate, developing adequate documentation, coordinating with agency personnel and legal staff, initiating disciplinary action, preparing a correction action plan, and counseling the employee involved. The course also includes case studies relating to progressive discipline.
Sexual Harassment Prevention - MONTGOMERY
January 28, 2016 at SPD Meeting Room 319

Registration for morning class: 8:00 a.m. to 8:30 a.m. with classes beginning at 8:30 a.m. and ending at 11:00 a.m. Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: Most people can recognize blatant sexual harassment. However, the boundaries are less clear when friendly flirtation and “shoptalk” occurs. Attendees will examine sexual harassment scenarios and determine the depth of the alleged violation. The participants will examine recent changes in rulings and what affect it might have on management responsibilities. Participants will learn how to identify, initially investigate, report, and respond properly to a sexual harassment accusation. The course will teach how the response of the employer to a sexual harassment claim can potentially increase or decrease the organization’s liability. This class is suggested for ANY person who is currently a state employee in ANY position.

Sexual Harassment Prevention - MONTGOMERY
January 28, 2016 at SPD Meeting Room 319

Registration for afternoon class: 12:30 p.m. to 1:00 p.m. with classes beginning at 1:00 p.m. and ending at 3:30 p.m. Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: Most people can recognize blatant sexual harassment. However, the boundaries are less clear when friendly flirtation and “shoptalk” occurs. Attendees will examine sexual harassment scenarios and determine the depth of the alleged violation. The participants will examine recent changes in rulings and what affect it might have on management responsibilities. Participants will learn how to identify, initially investigate, report, and respond properly to a sexual harassment accusation. The course will teach how the response of the employer to a sexual harassment claim can potentially increase or decrease the organization’s liability. This class is suggested for ANY person who is currently a state employee in ANY position.

State Government Orientation: Personnel - MONTGOMERY
February 2, 2016 at SPD Meeting Room 319

Registration for full day classes: 8:00 a.m. to 8:30 a.m. with classes beginning at 8:30 a.m. and ending at 4:00 p.m. Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: This orientation course is for new employees who are within their first two years of employment in the merit system. It is also recommended for any employee who has not had a course that covers the material described herein. The content addresses a comprehensive study of the history of the merit system and focuses on the responsibility of state government to provide outstanding customer service to the taxpayers. Subjects include the purpose of the merit system, personnel pay and leave, responsibilities of state employees, due process, and the level of performance expected of all employees. The functions and procedures of the State Personnel Department are examined, and employee questions are answered regarding classification, pay, examination, certification, and hiring. Additionally, the performance appraisal and discipline system are explained.
State Government Orientation: Employee Benefits - MONTGOMERY
February 3, 2016 at SPD Meeting Room 319

Registration for full day classes: 8:00 a.m. to 8:30 a.m. with classes beginning at 8:30 a.m. and ending at 4:00 p.m. Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: Employee Benefits of State Government Orientation will include presentations from representatives of host agencies on the major employment benefit packages of their respective departments. Benefits addressed include risk management services, employee insurance, wellness programs for state employees, flexible benefits/dependent health care programs, retirement services, RSA 1 program, State Credit Union, and State Parks. This class is for all state employees but is especially designed for new employees within the first two years of employment. Regardless of years of service, attendees will enjoy learning about the benefits offered by state employment.

Time Management – MONTGOMERY
February 10, 2016 at SPD Meeting Room 319

Registration for four hour classes: 9:30 a.m. to 10:00 a.m. with classes beginning at 10:00 a.m. and ending at 3:00 p.m. Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: This course provides individuals with techniques for making the most of the limited amount of time available for work assignments. Although it is open to all employees, it is ideal for individuals whose jobs require them to perform a wide variety of tasks. The curriculum emphasizes planning and prioritizing. Topics presented include establishing goals, developing schedules, working efficiently, and managing the stress associated with balancing multiple responsibilities.

Dynamics of Supervision – MONTGOMERY
February 23 – 24, 2016 at SPD Meeting Room 319

Registration for full day class: 8:00 a.m. to 8:30 a.m. with classes beginning at 8:30 a.m. and ending at 4:00 p.m. Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: This two-day course provides individuals supervising personnel in state government with a solid understanding of the four management functions – planning, organizing, motivating, and controlling. Although it is open to all supervisors, it is ideally suited for individuals who have been promoted to their first supervisory position. The curriculum emphasizes how the role of a supervisor differs from that of an employee. Topics presented include communicating effectively, making sound decisions, setting performance goals, creating a motivating work environment, promoting a spirit of teamwork, coaching for performance, and resolving interpersonal conflicts.
Time Management – MONTGOMERY  
March 1, 2016 at SPD Meeting Room 319

Registration for four hour classes: 9:30 a.m. to 10:00 a.m. with classes beginning at 10.00 a.m. and ending at 3:00 p.m.  Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: This course provides individuals with techniques for making the most of the limited amount of time available for work assignments. Although it is open to all employees, it is ideal for individuals whose jobs require them to perform a wide variety of tasks. The curriculum emphasizes planning and prioritizing. Topics presented include establishing goals, developing schedules, working efficiently, and managing the stress associated with balancing multiple responsibilities.

Interview and Selection - MONTGOMERY  
March 2, 2016 at SPD Meeting Room 319

Registration for full day class: 8:00 a.m. to 8:30 a.m. with classes beginning at 8:30 a.m. and ending at 4:00 p.m.  Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: This course is recommended for supervisors and managers. The program offers a comprehensive look at the procedures necessary to conduct a valid and legal interview with superior results. It explains the selection procedures as outlined in the State Personnel Policy for actions prior to and after the interview. It details the responsibilities of the manager in the interview process including researching the job, writing questions, performing reference checks, conducting the interview (external and internal features), facilitating conversation and questioning, documenting during and after the interview, selecting the most qualified candidate, and considering the legal ramifications of all phases of the selection process.

Performance Appraisal for Supervisors - MONTGOMERY  
March 8, 2016 at SPD Meeting Room 319

Registration for full day classes: 8:00 a.m. to 8:30 a.m. with classes beginning at 8:30 a.m. and ending at 4:00 p.m. Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: The one-day appraisal course is recommended for supervisors and managers, who are or will be supervising personnel in state government. The program offers a comprehensive look at the procedures necessary to conduct employee evaluations with correct techniques and in a legally defensible manner. Participants will learn the supervisory responsibilities of Preappraisal, Midappraisal, and Final Appraisal periods and how to complete the three forms associated with this management process. In addition, writing responsibilities and results, evaluating the level of employee performance, and rating/scoring employee performance will be explained. Exercises will allow participants to use the new skills learned in the program.
Progressive Discipline - MONTGOMERY
March 9, 2016 at SPD Meeting Room 319

Registration for full day classes: 8:00 a.m. to 8:30 a.m. with classes beginning at 8:30 a.m. and ending at 4:00 p.m. Please arrive in time to sign in and be seated prior to class start time listed above.

Course Description: The course is recommended for supervisors and managers who are or will be supervising state government employees. The program offers a comprehensive look at the supervisor’s role in administering discipline in a proper and legally defensible manner. The curriculum emphasizes the procedures involved for warnings, reprimands, suspensions, and terminations. Topics presented include understanding the purpose of discipline, deciding when discipline is appropriate, developing adequate documentation, coordinating with agency personnel and legal staff, initiating disciplinary action, preparing a correction action plan, and counseling the employee involved. The course also includes case studies relating to progressive discipline.

REGISTRATION PROCESS
Register your employees with The State Personnel Training Division via the email address at RegisterForTraining@personnel.alabama.gov. Registration will be conducted with the agency Personnel Manager or Training Coordinator only. The desired number of spaces or names of employees should be sent to the email address above for registration. Upon request from your agency, availability of classes will be examined and a response will be emailed to the training contact. The training contact must supply all names and the last four digits of the attendees’ social security numbers within two weeks of initial confirmation. Substitutions are to be made within your own agency should someone be unable to attend. The new information should be sent to the above email address. If the substitution occurs within two days of training date, the new attendee is to provide registration information day of training.

ADA ACCOMMODATIONS
If an employee needs an accommodation under The Americans with Disabilities Act, please call or email Norma Taylor at least one month in advance of training date. Include the type of accommodation that is necessary and examples of how your department may have provided accommodations in the past.

PARTICIPANT INFORMATION
Information such as location, directions, and parking is listed for the benefit of your attendees. ADDITIONALLY, a “Participant Training Letter” is attached to this email. If you cannot open the attachment, the letter and directions are located at the end of this email. Employee training evaluations from classes in past months indicated that a large number of the attendees did not receive the SPD Participant Letter or information regarding the actual start time and location of training. Since we have classes with varying schedules, please make sure you notify your employees the starting time and location of the specific training program for which they are registered.

PLEASE PROVIDE THE FOLLOWING PAGES TO THE INDIVIDUAL PARTICIPANTS AFTER THEY HAVE BEEN CONFIRMED WITH SPD
Dear Participant:

We want to welcome you to State Personnel Department Training 2016! We look forward to seeing you on your scheduled training date. Since you have been registered by your agency Personnel Manager or Training Coordinator, we want to share with you a few tips for the training date.

1. Please bring a sweater or wrap because room temperatures may fluctuate.

2. Unfortunately, state law does not allow the State Personnel Department to furnish food during the training breaks. Vending machines, however, are located near the training room area in each training location. Please bring appropriate change for vending food and drinks.

3. Lunch is on your own and is approximately one hour. There is a cafeteria in the Folsom Administrative Building in Montgomery, Alabama where the State Personnel Department is located. Information regarding the availability of cafeterias and restaurants at other training locations will be available at the training site.

4. Registration starts 30 minutes prior to actual class time. Please arrive in plenty of time to sign-in and find seating.

5. Please bring writing utensils (pens/pencils) and writing pad. Handouts and manuals will be provided.

6. Participants must be present for the entire scheduled class time to receive certificate and credit for attendance. You cannot leave early or return late from lunch, arrive late due to other meetings, or depart early in the afternoon. Attendance of all class hours is mandatory for certification of class and verification of attendance within SPD records.

7. Cell phones should be turned off or muted.

8. Let your training contact know if you are unable to attend class because substitutes are to be sent in your place. We may have waiting lists for the class in which you are registered. If notified in time, we may be able to fill your vacancy.

If you have any questions, please do not hesitate to contact us. We can be reached at (334) 242-3389 or by email at RegisterForTraining@personnel.alabama.gov. We look forward to seeing you at training.
DIRECTIONS AND PARKING

SPD TRAINING FACILITY MONTGOMERY CLASSES

State Personnel Department
300 Folsom Administrative Building
64 North Union Street
Montgomery, Alabama

The Folsom Administrative Building is located at the intersection of Union and Monroe Streets. (After passing the back of the Capitol on the left, the Folsom Administrative Building is the next building on the right). **Participants must enter the building from the front 1st floor entrance on Union Street. Participants must pass through a metal detector and/or searched. Use the main elevators in the front foyer areas to access the third floor.** Upon arriving at the State Personnel Department, a training representative will be available to assist you with check-in and security badges to gain entrance to SPD Training Room 319.

For the location of Montgomery training, free parking is available at Cramton Bowl Parking Lot. Cramton Bowl Parking Lot is approximately three blocks away from SPD training facility. A free trolley runs approximately every 10-15 minutes from Cramton Bowl to the Capitol Complex in the morning 6:30 - 8:30 a.m. and in the afternoon 3:30 - 5:30 p.m. For those employees following the directions from the interstate, from Union Street, take a right on Monroe Street and go three blocks. For those employees following directions from Highway 231, at the intersection of Monroe and Ripley Streets, take a left on Monroe Street and go two blocks.

**From I-65 South**
Going south on I-65
Take I-85 to Atlanta when reaching Montgomery
Take Exit 1 (Court Street Exit) via the ramp
Stay on Arba Street for .5 miles
Turn left onto Union Street and go .7 miles to SPD

**From South Alabama from I-65 North**
Going north on I-65
Take I-85 to Atlanta when reaching Montgomery
Take Exit 1 (Court Street Exit) via the ramp
Stay on Arba Street for .5 miles
Turn left onto Union Street
Go .7 miles to SPD

**From West Alabama**
Take I-85 to Atlanta when reaching Montgomery
Take Exit 1 (Court Street Exit) via the ramp
Stay on Arba Street for .5 miles
Turn left onto Union Street
Go .7 miles to SPD

**From East Alabama from Highway 231**
Going southeast on Highway 231
Stay on 231 which will turn into Congressman Dickinson Drive for 3.3 miles
Stay on Congressman Dickinson Drive which will turn into Federal Drive for .8 miles
Turn right on Madison Avenue and continue 1.5 miles
Turn left onto North Ripley Street go one block through the traffic light located at the intersection of Monroe and Ripley Streets.
The back of Folsom Administrative Building is on the right.